

TREDCO Mine Landing (Lake Temagami Access Road) Working Group - Role, Activities, and Operating Approach

Prepared for: Municipality of Temagami & Temagami Region Economic Development Corporation (TREDCO)

Permanent population: ~800 residents

1. Background and Establishment

The Mine Landing Working Group was established as a joint implementation body to advance planning, governance, and delivery of the Lake Temagami Access Road and Landing Redevelopment initiative. The Working Group originated through a Joint Ad Hoc Committee of the Municipality of Temagami and Temagami First Nation, with participation from TREDCO, municipal staff, and technical advisors. Meeting records confirm the group was formed to guide project definition, coordinate legal and corporate structuring, oversee planning and mapping work, and advance readiness for regulatory approvals and funding applications.

This initiative responds to long-recognized access, safety, congestion, and environmental management challenges at Mine Landing and related Lake Temagami access points. The Working Group provides the mechanism to move the project from conceptual planning into structured implementation.

2. Governance and Corporate Structure

A central task of the Working Group has been the creation of a dedicated project corporation to hold, manage, and implement the landing redevelopment works. Temagami First Nation and TREDCO have jointly advanced the formation of a not-for-profit corporate entity to serve as the project delivery vehicle, with equal representation and shared governance responsibilities.

Corporate documents including Articles of Incorporation, By-Laws, and Organizational Resolutions were prepared by **Temagami First Nation legal counsel**, based on direction and guidance provided by the Joint Ad Hoc Committee. These documents establish board structure, officer roles, membership rights, decision-making processes, and compliance requirements under Ontario not-for-profit legislation.

A draft corporate entity and full governance package have been formally presented to Temagami Municipal Council. The documents are **currently undergoing independent**

municipal legal review to ensure alignment with municipal governance requirements, risk management standards, and long-term accountability obligations before final adoption.

This cooperative approach to corporate structuring represents a **shining example of First Nation and Municipal collaboration**, demonstrating shared leadership, mutual respect, and joint commitment to delivering infrastructure that benefits all Lake Temagami users.

3. Project Scope and Implementation Planning

The Working Group guides development of the Lake Temagami Access Point Redevelopment Project, encompassing Mine Landing, Manitou Landing, and associated access and staging areas. The project description outlines phased implementation to improve safety, accessibility, contractor operations, environmental management, and visitor experience.

The Working Group has led mapping exercises, site visits, critical path planning, sequencing of regulatory submissions, preparation of revised project descriptions, and alignment of Crown land application requirements. These activities ensure infrastructure design responds directly to the needs of residents, Indigenous communities, contractors, tourism operators, and seasonal lake users.

4. Intergovernmental and Stakeholder Coordination

The Working Group functions as the coordination table between the Municipality of Temagami, Temagami First Nation, TREDCO, and relevant provincial agencies. Ongoing liaison addresses land disposition processes, environmental compliance, permitting, and alignment with ministry requirements. Input from lake associations, contractors, and user groups is incorporated through structured consultation embedded in the planning process.

This collaborative governance model reduces approval risk, strengthens funding readiness, and ensures shared ownership of project outcomes.

5. Real-Time Project Oversight and Readiness

A distinguishing feature of the Mine Landing Working Group is its continuous oversight of project readiness. The group tracks corporate formation progress, legal review milestones, technical mapping outputs, site investigations, regulatory sequencing, cost estimation,

and procurement planning. Assigned follow-up actions and progress reporting ensure the project advances systematically toward construction readiness.

6. Role Within TREDCO's Economic Development Framework

The Mine Landing Working Group represents a cornerstone infrastructure initiative within TREDCO's broader economic development mandate. Improved access to Lake Temagami supports residential development, tourism growth, contractor efficiency, emergency access, environmental stewardship, and long-term asset management. The group therefore operates as an implementation engine converting strategic economic development objectives into physical infrastructure delivery.

7. Summary

The Mine Landing Working Group is a joint Municipal, First Nation, and TREDCO implementation body established to deliver the Lake Temagami Access Road and Landing Redevelopment Project. It has advanced a jointly governed not-for-profit corporate entity, prepared by Temagami First Nation legal counsel under Joint Committee guidance, presented to Temagami Municipal Council, and currently under municipal legal review. It has led project scoping, mapping, regulatory planning, stakeholder coordination, and readiness oversight.

Through shared governance, cooperative legal structuring, and coordinated implementation planning, the Working Group stands as a strong and visible example of **First Nation and Municipal partnership in action**, delivering critical infrastructure that supports safety, economic development, environmental management, and long-term community benefit for Temagami and Lake Temagami users.